Price: Rs. 4

## Poona ð University



Syllabus for M. Com. (Revised Course)

(Semester III and IV)

(Effective from July 1981)

Following papers are prescribed for Semesters III and IV :

selected, each subject consists of 4 Courses i.e. Two Departmental I and II will be the Departmental/College Courses and Course Course Number Prom Group C-Special subjects. Any two subjects Number III and IV will be the University Courses. College Courses and Two University Courses.

as given below, students shall offer any two special subjects out of 9. There are in all 9 special subjects

paper will be divided into Two Courses. It means, a student In each special subject there shall be two papers. Each such shall give examination for 4 Courses (of 100 marks i.e.  $\epsilon 0 + 40$ h) in each special subject.

## Circular No. 176 of 1988

Subject :- Syltabus of 85 Pattern at M.Com.

Part fi Examination (O 3 Semester III and IV) the In pursuance of the decision taken by the University authoriit is bereby notified for the information of all concerned departmental courses are discontinued for the Syllabus for 85 pattern at M. Com. shall be as follows with effect from June, 1988. since the M.Com.

Old Course

85 Pattern

1. Advanced Accounting-1 Term-End Examination
(A) CM 92! (Sem. III) CM 921 as per old

(B) CM 901 (Sem. IV) Second Term
CM 921 and CM 901 syllabus for annual examination
under 85 Pattern.

2. Advanced Accounting-II

(A) CM 022 (Sem. IV)

Term-End Examination CM-022

(B) CM 001 (Sem. IV) Second Term CM 001 CM 022 and CM 001 syllabus for annual examination under 85 Pattern.

Advanced Costing-I

(A) CM 925

Term-End Examination

(B) CM 909

Second Term

Note:—CM 925 and CM 909 syllabus for annual examination under 85 Pattern.

2. Advanced Costing-II

(A) CM 026

Term-End Examination

(B) CM 009

Second Term

Note:—CM 026 and CM 009 syllabus for annual examination under 85 Pattern.

1. Statistics and Operation Research

(A) CM 981

1 Term–End

(B) CM 907

II Term

Note: -CM 981 and CM 907 syllabi for the annual examination under 85 Pattern.

Paper II—CM 082 CM 007 Term-End Second Term

Nate:—CM 082 and CM 007 syllabi for the annual examination under 85 Pattern.

Ganeshkhind, Punc-411 007 Ref. No. CBC/1010 Date: 21-6-1988 S. V. Panchwagh for Registrar.

Group C:—There are Nine Special subjects. (Two papers and Two courses in each paper). Total 4 Courses in each subject.

- Advanced Accounting.
- 2. \ Business Administration,
- Company Law, Secretarial Practice.
- 4/ Public Utilities and Public Enterprises.
- 5. Banking and Finance.
  - Co-operation and Rural Development.
  - 7. Statistics and Operation Research.
  - 8. Personnel Management and Industrial Relations
  - 9. Advanced Costing.

## For Example:

Group A ...Three Papers compulsory 600 marks ( six courses ) Group B .. One Paper out of three 200 marks papers (two courses). Group C ... There are Nine Special 400 marks Subjects (two papers and two (for each courses in each paper ) total subject ) for courses in each subject

Total ...1600 marks

(A) University Examination for following papers:

Group A - Three Papers (six courses) ...600 marks

Group B-One Paper (two courses) ... 200 marks

Group C-Two Papers (four courses) ... 400 marks
(One each from two special subjects selected by the candidate)

Total .. 1200 marks.

Departmental/College examination for following papers: Group C—Two papers (four courses) subjects (One each from two special sciected Ş Ę, .. 400 marks

Group " C" The syllabus for the papers in Group "C" will follow; candidate)

Special Number subject .. Second paper of two courses-.. One paper of two courses -- University (100+100) = 200-College (100+100)=200

subject Special Number 2 ... Second paper of two courses-.One paper of two courses....University (100+100)=200.(100 + 100) = 200-College

1. Advanced Accouting:

University Course IV- CM 001-Sem. IV University Course III—CM 901-Scm. III Departmental Course II—CM 022-Sem. IV Departmental Course I—CM 921-Sem, III

2. Business Administration:

Departmental Course II—CM 032-Scm. University Course IV-=CM 002-Scm [V University Course III—CM 902-Sem. III Departmental Course 1-CM 931-Scm. Ifi

سإ Company Law, Secretarial Practice:

University Course IV-University Course III-CM 903-Sem. III Departmental Course I—CM 941-Scm. III Departmental Course II—CM 042-Sein, IV -003-Sem. IV

-. -.

- Page 11.00

- Public Utilities and Public Enterprises:
   Departmental Course I—CM 951-Sem. III
   Departmental Course II—CM 052-Sem. IV
   University Course III—CM 904-Sem. III
   University Course IV—CM 004-Sem. IV
- 5. Banking and Finance:
  Departmental Course I—CM 961-Sem. III
  Departmental Course II—CM 062-Sem. IV
  Diversity Course III—CM 905-Sem. III
  University Course IV—CM 005-Sem. IV
- Co-operation and Rural Development:
   Departmental Course I—CM 971-Sem. III
   Departmental Course II—CM 072-Sem. IV
   University Course III—CM 906-Sem. III
   University Course IV—CM 006-Sem. IV
- Statistics and Operational Research:
   Departmental Course I—CM 981-Sem. III
   Departmental Course II—CM 082-Sem. IV
   University Course III—CM 907-Sem. III
   University Course IV CM 007-Sem. IV
- Personnel Management and Industrial Relations:
   Departmental Course I—CM 991-Sem. III
   Departmental Course II—CM 092-Sem. IV
   University Course III—CM 908-Sem. III
   University Course IV—CM 008-Sem. IV
  - Advanced Costing:
    Departmental Course I—CM 925-Sem. III
    Departmental Course II—CM 026-Sem. IV
    University Course III—CM 909-Sem. III
    University Course IV—CM 009-Sem. IV

Foot Note:—The First Digit will show the Semester Number (i.e. Digit 7-Semester I, Digit 8-Semester II, Digit 9-Semester III and Digit 0-Semester IV). The Second and Third Digits will show the Departmental or University Course, From Number 1 to 20—University Courses and from number 21 to 92—Departmental Courses.

- (1) Colleges are free to choose the combination of Courses to be taught in Semester III and Semester IV. However at the end of IV Semester, the candidates should have completed all eight courses in four papers of any two Special Subjects (i.e. 1 to 9).
- (2) The present system of Internal assessment remains same in ease of both—College / Departmental courses as well as University courses
- (3) The marks obtained by a candidate in College / Dep. A-mental course will not be counted for determining the Grade but will be shown in the transcript to be given to each candidate separately.

## Group C-1—Course I—CM 921 ADVANCED ACCOUNTING

- 1. Accounts of limited companies Redemption of Debentures and Preference shares-Final Accounts.
- 2. Re-organisation, Reconstruction, Amalgamation, Absorbtion and Liquidation of Companies (Excluding Liquidator's final Statement of Account).
- 3. Account of Holding Companies and Preparation of consolidated Balance Sheet with only two Company Subsidiaries.
  - 4. Hire Purchase Accounts-H. P. Trading Account only.

## Books Recommended

- 1. Accountancy-Pickles.
- 2. Advance Accounting-J. R. Batliboy.
- Advanced Accounting—Shukla and Grewal.
- Advanced Accountancy—R. R. and V. S. Gupta.
- 5 Higher Science of Accountancy-Dr. A. N. Agarwaia,
- Treaties and Company Accounts—C. B. Gupta and B. D. Agrawal.
- 7. Financial Accounting Advanced-B. D. Agarwal.
- 8. Advanced Accuntancy-R. L. Gupta.
- 9. Advanced Accuntancy-Hrishikesh Chakrawarty.
- 10. Advanced Accumtancy-Yorston and Smith.
- 11. Book Keeping and Accounts-Spicer and Peggier.

## Group C I—Course II—CM 022 ADVANCED ACCOUNTING

- 1. Audit of different forms of Commercial and other organizations-Banking. Insurance and Electricity Companies, Co-operative Socities, Public Trusts and other Charitable Institutions.
  - 2. Balance Sheet Audit.
- 1. 3. Investigations of Accounts—Investigation for purchase of business, on behalf of incoming partner, on behalf of an intending investor in Limited Companies-Provisions under Indian Companies Act, 1956.

## Books Recommended

- Spicer and Peggler's Practical Auditing—Ghatalia.
- 2. Practical Auditing-B. N. Tonden.
- 3. Principles of Auditing-De Paula.
- 4. Principles of Auditing-Mays.
- 5. Internal Auditing-W. W. Bigg.
- Principles and Practice of Auditing—J. R. Batliboy.
- Revision lectures on Auditing based on upto-date law— R. R. Gupta.
- 8. Balance Sheet: How to read & understand them-P. Torey.
- 9. Accounting Theory-Eidon and S. Hendrikson.
- Contemporary Auditing— Kamal Gupta.

## Group C 1-Course III-CM 901

## ADVANCED ACCOUNTING

- Packages Accounts, Underwriter's Accounts, Accounts
  of Professionals.
- Systems for controlling the operations of Branches including foreign branch.
  - Valuation of Goodwill and valuation of Shares.

- 4. Agricultural, Poultry and Dairy Farming accounting.
- Mechanized Accounting-Punch card system and primary knowledge of working of computers.

## Books Recommended

- Accountancy—Pickles.
- 2. Advanced Accounting-J. R. Batliboy.
- 3. Advanced Accounts-Shukla and Grewal.
- 4. Advanced Accountancy-R. R. and V. S. Gupta.
- 5. Higher Science of Accountancy- Dr. A. N. Agarwala.
- Treaties on Company Accounts—C. B. Gupta and B.D. Agarwal.
- 7. Financial Accounting Advanced -- B. D. Agarwal.
- 8. Advanced Accountancy-R. L. Gupta.
- 9. Advanced Accountancy—Hrishikesh Chakrawarty.
- 10. Advanced Accountancy-Yorston and Smith.
- Book Keeping and Accounts—Spicer and Pedler.

## Group C 1-Course IV-CM 001

## ADVANCED ACCOUNTING

- Audit of Public Sector Undertakings.
- 2. Government System of Audit.
- Concept of Cost Audit and relevant provisions under the Companies Act regarding the same
- 4. Audit Reports of various types of companies including qualified audit report.
  - 5. Audit of mechanised Accounts and E.D.P. Systems.

## Books Reccommended

- 1. Spicer and Peggler's Practical Auditing-Ghatalia.
- 2. Practical Auditing-B. N. Tandon.
- 3. Principles of Auditing-De Paula.
- 4. Principles of Auditing-Margs.
- 5. Internal Auditing-W. W. Bigg.

- Principles and Practice of Auditing—J. R. Batliboy.
- Revision lectures on Auditing based on upto-date law— R. R. Gupta.
  - Balance Sheet-How to read and understand them P. Torey.
  - Accounting Theory-Eidon and S. Hendrikson.
- 10. Contemporary Auditing-Kamal Gupta.
- An introduction to Indian Government Accounts and Audit issued under the authority of the Controller Auditor General of India-Manager of Publication, Delhi 8.
- Cost Audit and Management Audit—J. G. Tikhe (Published by Banglore Chapter of Cost Accountants).
- 13. Cost Audit Manual-Shome-Banerjee.

## Special Group 2: Business Administration Course I-CM 931

## MATERIALS MANAGEMENT

- Importance of Materials Management—Objectives, function and Scope of Materials Management—Forecasting and Planning for Materials Management—Legal aspects of Materials Management—Future of Materials Management.
- 2. Integrated Materials Management—Corporate Policy and Fraterials Management—Organisation and Control for Materials Management—Role of PERT in Materials Management—Computers in Materials Management—Operation Research techniques in Materials Management.
- 3. Sources—Make, Buy or lease-Buying Process-Purchase Price Analysis Cost Reduction techniques-Creative Purchasing-purchasing under the uncertainties-purchase of capital equipment.
- Value Analysis—Materials Handling-International buying
  -Import substitution-Problems of technology transfer-Ethics in
  purchasing.

## Books Recommended

- 1. Palit A. R.-Materials Management.
- 2. Ammer Deau-Materials Management.
- 3. Gokarn P. R.-Essentials of Materials Management.
- Gopalkrishnan and Sundersan—Materials Managementan integrated approach.
- Algaian D. W.—Materials Management.

## Special Group 2: Business Administration

## Course H - CM 032

## INVENTORY MANAGEMENT

- 1. Inventory Management—Its functions and importance—Control and advantages-Problems of inventory control. Selective control.
  - A, B, C analysis-Policies for A, B and C class items
- 2. Ordering, Costs, Economic Order Quantity (E. O. Q.)—
  its limitations quantity discounts-Poision distribution lead ime, stocking out cost, safety stock.
- 3. Fixed order quantity system (FOQ system of ordering)—Fixed Period ordering system (Periodic review system) Repleuishment system—Inventory control system in operation—inventory records—information flow—organizational aspects.
- 4. Inventory control for raw material, work-improcess and finished good and spare parts. Valuation of inventories. Inventor, control-its constrains and experiment in India inventory control in public sector-Guidelines for inventory control, computer applications.

### Books Recommended

- Jhamb, L. C.—Inventory Management.
- 2. Whitin, T. M .- The Theory of Inventory Management.
- Lamar Lee and Dobler Donald-Purchasing and Inventory Management.

- Inventory Koeninsberg -Scientific αį and Management Buchan 4
- -Inventory Management in India (Allied Chadda, R. S. Publishers ). νń

# Special Group 2: Business Administration

## MARKETING MANAGEMENT Course III-CM 992

- Marketing Management-Mouting, scope and importance selling and Marketing concepts-Marketing Mix-Market Segmen-Market Planning and budgeting Product strategies-New Product tation Marketing organisation-Role of a Marketing managerintroduction,
- Marketing Research-Choice of factors for selecting methods of Marketing Research -- Meaning, aims & objectives nature conducting constituents-techniquesin India-Methods of essentia scope-benefits-functions need of marketing research marketing research.
- Advertising and publicity-media of advertisement-types of advertisements-research in advertising-effectiveness studies-sales forecasting. Sales promotion-- Meaning techniques
  - Conganisation set up for provided in the confidence of channels of channels of of distribution management Organisation set up for physical distribution. Distribution manage-Physical distribution and Channels of distribution—The distribution-Consumerism-behaviour analysis. scope concept of distribution, the

# Books Recommended

- R. S Davar-Modern Marketing Management,
- Philip Kotlar-Marketing Management.
- Kulkarni, Pradhan & Patil-Modern Marketing Research. m 4
- Mamoria, C. B and Joshi R. L. --Principles Practices of Michael V. P.- Sales Management in India. Marketing in India.

## Special Group 2: Business Administration

## Course IV-CM 002

## EXPORT MANAGEMENT

- 1. Export Management—Definition—nature and scope—Market Research and planning for export marketing—Export Marketing management—distribution channel—Storage and ware housing.
- Export Management as a profession—Function of export management-export management techniques-Functions and skills of export manager-Role of export house.
- 3. Export Pricing—Export promotion—Export procedures Export financing—Role played by Govt and its agencies—Export incentives—REP licences-Duty drawbacks GATT, GSP and HFT.
- 4. Objective of export marketing—India's foreign trade—major exporting countries and items—International marketing—Trade barriers—study of oversea's markets—product and market oriented approach.

## Books Recommended

- 1. Davat, R. S .- Modern Marketing Management.
- 2. Kotlar, Philip-Marketing Management.
- 3. Tirodkar, Borkar, Karnavat-Export Management.
- 4. Ullal, Y. R.-Export Management.
- Balgopal, T. A. S.—Export Management.

## Group C 3: Company Law and Secretarial Practice

## Course I-CM 941

Incorporation of company and matters incidential thereto.

Memorandum of association.

Articles of association. Table A.

Provisions with respect to change of in Memorandium of association and articles of association.

/Private Companies—Conversion of Private into Public and Vice-Versa.

Control of Capital issues.

Prospectus, Statement in lieu of prospectus.

Allotment and other matters relating to issue of shares and lebentures.

Alteration of Capital.

The above topics are to be studied with specific provisions of Cos. Act.

## List of Books

- (1) Indian Companies' Act, 1956—Bare Text, Published by Government of India.
- (2) Lectures on Company Law-S. M. Shah.
- (3) Indian Company Law-Avtar Singh.
- (4) Principles of Company Law—Shukla and Guishan.
- (5) Indian Company Law, Vol. I and II-M. J. Sethna.

## Group C3: Company Law and Secretarial Practice

## Coures II-CM 042

Audit of Companies-Branch Audit.

Investigation of Companies Arbitration Compromises Arrangements, Reconstruction.

Prevention of oppression and mismanagement.

Constitution and powers of advisory commission.

Winding up of Companies Foreign Companies.

The above topics are to be studied with specific provisions of the Act Cos. Act.

## List of Books

- (1) Indiau Companies' Act 1956 -- Bare Text, Published by Government of India.
- (2) Lectures on Company Law-S. M. Shah.
- (3) Indian Company Law--Avtar Singh
- (4) Principles of Company Law-Shukla and Gulshan.
- (5) Indian Company Law, Vol I and II-M. J. Sethna.

## Group C 3: Company Law and Secretarial Practice Course III—CM 903

## COMPANY ADMINISTRATION

Company Administration; Hierarchy of Company Administration, Shareholders, Board, Managerial Personel and Company Secretary.

Company Secretary-Importance, Position, Qualities of a successful Secretary.

Statutory provision relating to Company Secretary; Appointment and Dismissal. Scooe of Works, Powers, Rights, Duties and Responsibilities; Liability —Statutory and Contractual.

Role of the Company Secretary - As Statutory Officer; Compliance of requirements - Companies Act, MRTP Act and othy Economic and Social Legislations applicable to a Company.

As Co-ordinator; Relation with the Board, Chairman, Managing Director, Line and Staff Functionary, Shareholders, Auditor Government and the General Public, Management-Union Relations.

As Chief Administrative Officer: Administrative Duties relating to Personnel, Office Management, Service, Property, Transport Services, Security of Company's Personnel and Property Insurance of Company Assets.

## Books Recommended

- Indian Companies' Act, 1956-Bare Text, Published by Government of India.
- Secretarial Pratice—by S. A. Shorlekar.
- 3. Secretarial Pratice-by M. C. Kuchhal.
- 4. Secretarial Practice-by K. Kishor.
- 5. Duties of a Company Secretary-by Balton and Hughes.
- Chartered Secretary—Journal of Company Secretaries Institute<sup>\*</sup>, New Delhi.

## Group C 3: Company Law and Secretarial Practice Unit Course IV—CM 003

Law and Practice relating to Company Meetings:

Kinds of Company Meetings; Meetings of Shareholders; Extra-Ordinary Satutory, Annual General, Class, Requisitioned and other General Meetings; Meetings of Debenture-holders; Meetings of the Board of Directors and its Committees.

## Conduct of Meetings:

Notice; Agenda, Explanatory Statement, Quorum, Chairman, Motions and Resolutions Amendment, Resolutions requiring Special Notice, Resolution by circulation, Proxy; Sense of the Meeting, Adjournment and Postponement, Record of the Business of the Meetings. Minutes of the Meeting.

Work of the Company Secretary before, during and after a meeting inculding Directors' Report and Chairman's Speech.

## Books Recommended

- Indian Companies' Act, 1956—Bare Text, Published by Government of India.
- 2. Secretarial Practice-by S. A. Sherlekar.
- 3. Secretarial Practice-by M. C. Kuchhal.
- 4. Secretarial Practice-by K. Kishor.

- 'n Duties of a Company Secretary by-Balton and Hughes
- ? 'Chartered Secretary', Journal of Company Secretaries Institute, New Delhi.

## Group C 4: Public Utilities and Public Enterprises

## Course I-CM 951

# PUBLIC UTILITIES

1, Public Utility Concept:

Distinction between public utility and public commercial under-takings. Legal and economic aspects—the meaning of 'Public takings. Interest' as the assumed goal of utility pricing. Evolution of Public Utilities-Types of Public Utility

2. Public Utility Rates:

of reasonableness-Fairness Vs. Functional efficiency as objectives a "fair rate of return". Cost and value of service as standards Administered price-Principle of utifity rate of rate-Rate level and rate structure standards. Pricing in competitive markets and in mixed economicsmaking -- concept of

- Ψ Marginal Cost Vs. all Cest-pricing of Public utilities
- structure of rates-discrimi-Transport as a utility Problems of rate making levels and tion,

## Books Recommended

- ŗ The Management of Public Utilities by Local Authority I rities), 1966. -A. M. Manson (International Union of Local Autho-
- Ņ Economics of Transport—by Bhatnagar.
- ω Economics of Transportation—by D. P. Locklin Richard D. Irwin Inc. Homewood, Illionis.
- Economics of Public Utilities—by E. Troxel, New York, Rinehart and Co. Inst.

- Principles of Public Utility Rates-by James Bonbright, New York, Columbia University Press. Š
- Marginal Cost-Price output control-by B. P. Beckwith, New York, Columbia University Press. ø
  - Transport Economics of Developing Countries-by A.R. Prest, London, Weldenfeld and Micolson. ĸ.
- J. Johnoson, Economics of Indian Rail Transport-by Allied Publishers, Bombay, 1963, Ch. IV.

## Principles of Public Enterprises Group C 4:

## Course II-CM 052

- economy-Ξ. in a planned Nationalisation of industries-Public enterprises Role of Public investment -Joint sector. economy-
- -The Socio-economic role of public ownership in Role of state in relation to business-Control of developed and developing teonomics, in Monopolies-
- Public enterprises in India-Evolution and growth Industrial policy changing role of public sector since 1956.

## Recommended Readings

- S. S. Khera-Government in Business.
- W. A. Robson-Nationalized Industry and Public Ownership.

<u>.</u>

- Om Prakash-Theory and Working of State Corporation,
  - 4. N. Das-Public Sector in India.
- A Besant C Raj-Public Enterprises-Investment Decison in India.
- Laxmi Narayan—Public Enterprises in India. 9

M.COM, UI & IV \_ 2

## Group C 4; Management of Public Enterprises

## Course III-CM 904

- pricing policies of public enterprises. administration-Personnel management Investment-Output and Pattern and Management of Public Enterprise-Financial
- managerial efficiency—Efficiency of public enterprises. Efficiency of public enterprises-Criteria for evalt he
- Management research and development in Indian public enter-Top management responsibilities in public enterprises.

## Recommended Readings

- Management Planning in Public Enterprises, Management Paper I—Government of India (1964).
- ы The Finances of Public Enterprises-V. V. Ramanadham, (Asian Publi, Home).
- Ç Public Enterprises in Prespective—Aspects of Financial (Orient Longman, 1973). and Administrative Control in India-P. Ħ
- 4 Financial Organisation of Public Enterprises-V. Ramnadham, (Institute of Public Enterprises, 1967).
- 70 Efficiency Criteria for Nationalised Industries-
- Þ Efficiency and Audit of Public Enterprises in India— Nova (George Allen and Lenium). Laxmi-Narayan (Orient Longmans).
- -1 Pricing and Investment in Public Enterprises-Michale G. Webb (Macmillan, London, 1976).
- œ Pricing and Investment in Public Enterprises-A. N. Banerice (Oxford and J. B. M. Publishing Co., 1974).
- ò Incentive in Public Enterprises-V. (Institute of Public Enterprises, 1967). V. Ramnadham
- ö agement of Public Sector in India-Kaj Nigam.

## Group C 4: Problems and Policies of Public Enterprises in India Course IV—CM 004

- J. Problems of Location and size of public enterprises.
- Price Policy—Theories of fixation—price control—pricing policy—characteristics—drawbacks of public sector pricing.
- (", 3. Human relations in public enterprises—Organisation of public relations—Department of Public relations—its aims and objectives—Labour unrest in public sector industries—causes and remedies.
- 4. Personnel Management in public enterprises—recruitment—selection training promotion-grievance produce—Labour Welfare-worker's participation in management-Recent trends and changing patterns of industrial relations.

## Recommended Readings

- Public Enterprises in India: A study of Public Relations and Annual Reports—Laxmi-Narayan, (S. Chand and Co., 1974).
- 2. S. S. Khera--Government in Business.
- Prasad Lallan—Personnel Management and Industrial Relations in Public Sector.
- 4. Govt. of India-The Location of Industries in India.
- K. R. Gupta-Issues in Public Enterprises in India.
- 6. R. K. Jain-Management of State Enterprises in India.

## Group C 5: Banking and Finance

## Course 1-CM 961

## ADVANCED HANKING I

Nature of a Money Economy—Theory of Money Supply;
 Views of Keynes, Radeliffe Committee and Wilton Friedman—Money supply—Measures—Recent definition of Money supply in India by the Reserve Bank of India.

- institutions in investment. markets and their working. Figancial System: Investments and role of Financial Financial Institutions—Financial
- sheet of a commercial bank—The structure of Assets and Liabiconsiderations governing the Employment of Funds in developing countries. Transfers and in the countries of Funds in developing countries. mercial banking-Liquidity-Empoloyment of Bank Funds. lities of a commercial bank-Recent Trends-Principles of Comcommercial banks—Salient features. Commercial Banks and the Monetary system-Balance

- Richard D. Irwin Inc., Homewood, Illionis. Charles Prather: Money and Banking, 8th Edn., 1965,
- Ņ Hill, 1972. J. M. Culbertson: Money and Banking, Tata-McGraw-
- Ļω Publisher, 1978, New Delhi. Jain: Banking-Law and Practice, Kaiyani
- 4 1977, S. Chand and Sons, New Delhi. P. N. Varsbneya: Banking, Law and Practice, 7th Edn.,
- Group on Money Supply, 1977. R. B. I. Staff Papers: Report of the Second Study

# Group C 5-Course II-CM 062

- (a) Modes of creating charge; (b) Types of securities Rationale cial banks. funds through short-term loan—Refuance facilities and commerof short-term loans-Bills as self-liquidating assets Recycling of Factors limiting the level of bank advances—Secured advances; Bank leading and advances—General principles of sound
  —Forms of advances—Terms -Forms of advances-Loans: Secured and unsecured--
- Distinguishing features of proposals—Cesh flow statements—Risks involved in term-lending. Term Loans--Objectives term loans-Appraisal of term loan and needs for term loans-

- 3. Analysis and Interpretation of financial data and various financial statements: Nature and significance—Definition of Ratio and Ratio analysis '—Aspects of financial ratio—Trend analysis—Interlinking aspects of ratios—Funds flow statement—Break-even analysis in credit decisions.
- 4. Credit appraisal for Bankers Techniques of credit appraisal Importance and limitations Assessment of working capital needs Views of Tandom Committee.

- L. R. Jain; Banking—Law and Practice, Kalyani Publisher, 1978, New Delhi.
- P. N. Varshneya Banking Law and Practice, 7th Revised Edn., 1977, S. Chand & Sons, New Delhi.
- H. H. Hutchinson and L. S. Dyer: Interpretation of Balance sheets, Institute of Bankers, 5th Edn., 1979' London.
- Anil B. Roy-Choudhary: Analysis and Interpretation of Financial Statements through Financial Ratios, Orient Longmans, 1979.
- S. R. Dayar: Law and Practice of Banking, 4th Student Edition, 1976, Progressive Corporation, Bombay.

## Group C 5-Course III-CM 905

## CENTRAL BANKING

- 1. Evolution of central banking—Organion, ownership and control of central banks—Experience in developed and developing countries. Objectives and role of central banks.
- Central bank and monetary system—Policy-formulating relation between central bank and treasury—Monetary and Department Management relation between the central bank and treasury.

- credit control-Regional and functional aspects of credit distri- Central bank and monetary policy—Control on valume of ourrency and credit-Techniques of qualitative and quantitative -101)NG -Rational and working of credit--Planning and policy.
- of R.B.I. and Issue Departments-Evolution of credit and monetary policy of planning in India. R.B.I.—Developments puring the plan period—Interest rate poli-The Reserve Bank of India -- Organisation -- Banking and control on the banking business-Aspects of creud

- Company (Private Limited), Bombay, 1974, B. Mujumdar: A Central Bank and Treasury, Vora and
- Ņ S. K. Basu: A Review of Current Banking Theory and Practice, Macmillan, 1974.
- ω S. L. N. Sinha and N. Raman: Aspects of Credit and Research, Madras. Planning in India, Institute for Financial Management
- 4 shing House, Bombay (1968). T. A. Vaswani : Indian Banking System, Lulwani Publi-
- Ç. Univerity of Bombay Publication. Whittlescy: Lectures on Monetary Management,
- ō M. H. De Cock : Central Banking.
- R. Sayers: Modern Banking.

# Group C 5-Course IV-CM 005

# Development Banking and Financial Institutions in India

- of development banks-Scope of activities of development banks-Principles and procedures. Evolution of development Banking—Design and Structure
- ments—Development banking functions and commercial banks. -Institutional arrangements-Pattern Genesis of development banking in India-need and scope ಜ್ಞ resources and invest-

- Organisation and working of IFCI, ICIC, NIDC, IDBI—appraisal of their achievements.
- 4. State Financial Corporations—Regional development corporations at State level—Organisational and operational features—their contributions to regional economic development.
- 5. Life Insurance Corporation of India—Development of resources—Investment policy—Role in the capital market—Investment trusts and finance companies—need, organisation and working—Unit Trust of India: working and achievements.

- Wadilai Dagli (Ed.): Financial Institutions in India, (1976 Edn.), Vora and Company, Pvt. Ltd., Bombay-2.
- Government of India: Banking Commission (Saraiya) Report, 1972.
- S. K. Basu: Review of Current Banking Theory and Practice (Revised by Alak Ghosb), 1974, Mcmillan and Co.
- R. M. Saksena: Development Banking in India, Vora and Co., 1970.
- Prabhu N. Singh: Role of Development Banking in a Planned Economy, Vikas, 1974.
- K.S. Hasan and L. N. Blythe: Banking in India, McDonald and Evanse, 1979.
- 7. L. C. Gupta: Structure of Industrial Finance in India.

## Group C 6: Co-operation and Rural Development

## Course I—CM 971

## THEORY OF CO-OPERATION

Evolution of Co-operative through—principles of co-operation economic and social philosophy of co-operation.

Co-operation: A system of sector—strategy of co-operative rural development —Place of a contaction of development development.

ment—co-operation and economic planning—co-operative credit system—state participation in co-operative—Recent co-operative thoughts—International Co-operative Alliance: Objective and principles.

## Books Recommended

- Evolution of Co-operative Thought: K. K. Saksena, Somaiya Publications Pvt. Ltd., Bombay.
- Co-operation and Dynamics of Change: P. Y. Chinchankar, M. V. Namjoshi, Somaiya Publication Pvt. Ltd., Bombay.
- Theory and Practice of Co-operation; R. L. Bedi.
- Studies in Social Philosophy of Co-operation: Paul Lambert.
- Co-operation, An Interdisciplinary Approach (Proceedings of Seminar): P. D. Dubhashi, Vaikunth Mehta Institute of Co-operative Management.

## Course II-CM 072

## CO-OPERATIVE DEVELOPMENT IN RURAL INDIA

- Growth of Co-operative movement in India strategy for tural development - state and co-operative development.
- 2. Nature of Indian rural economy—The place of co-opt ) tion in Indian Planning—Co-operative Development through the plans.
- 3. Types of Co-operatives: Service Co-operatives—patter of organisation, functions and evaluations.
- Co-operative Marketing in Rural India—Functions, progress and impact.
  - 5. A. critical analysis of co-operative farming in India.
  - Consumer Co-operation in India progress and prospect.
  - Co-operative processing: Problems, Progress and Impact.

- 8. Co-operative credit system in tural India: Progress and prospects.
- Industrial Co-operatives—Miscellaneous Co-operative societies and their role in rural development.

## Books Recommended

- Dr. C. B. Mamoria and Dr. R. D. Saksena: Co-operation in India, Kitab-Mahal, Allahabad.
- 2. Dr. D. S. Mathur: Co-operation in India.
- L. M. Hough: Co-operative Movement in India, Oxford University Press.
- Publication Division of Govt. of India: Sahakari Samaja A Symposium on the Co-operative Movement in India. (1962).
- S. C. Mehta: Consumer Co-operative in India, Atmaram Publishers, New Delhi.
- International Co-operative Alliance: State and Co-operative Development.
- P. R. Kulkarni: Theory and Practice of Co-operation in India, Vol. III.

### Course 1H--CM 906

## CO-OPERATIVE LAW IN INDIA

- 1. History of Co-operative Legislation in India-The Bembay Co-operative Societies' Act, 1925, and Rules thereunder.
  - 2. Bombay Agricultural Debtor's Relief Act.
  - 3. Agricultural Produce Markets Act and Warehouse Act.
- Bombay Tenancy Act and Rules made thereunder—Consolidation of Holdings Act.
  - 5. Bombay Money-lenders' Act, 1946 and Rules thereunder.
  - Land Revenue Code, Chapter X-A and Section 150-155.

- 7. Main Provisions of Co-operative and Mortgage Act in India.
  - Multi Unit Co-operative Societies Act,
- 9. Recent trends towards in amendments its to Co-operative legislation in India.
- Indian Contact Act—State Commission in Co-operative law.

## Prescribed Readings

- N. D. Upadhya, A. D. Upadhaya; Mahatashtra Co-operative Societies' Act, 1960—Rules 1961 (1980 Edition)
   G. Y. Rane Prakashan, Pune.
- P. E. Weerraman, R. C. Dwivedi, P. Sheshadri: Indian Co-operative Laws, Vis-a-Vis Comparative Principles, Publictions, National Co-operative Union of India-New Delhi.
- K. S. Gupte: The Maharashtra Co-operative Societies.
   Act, 1960 with rules.
- National Seminar on Co-operative Law and Administration, Chap. 1, 2, 3: A Seminar Report by Vaikunth Mehta Institute of Co-operative Management.
- Co-operative Law in General: Quarterly Published by National Co-operative Union of India, New Delhi.

## Course IV ... CM 006

## CO-OPERATIVE MANAGEMENT AND ADMINISTRATION

Co-operative Management:—Nature and function—Principles and policies of Co-operative Management—role of leadership in Co-operative Management—placement and role of the Board of Director in Co-operative Management—effect of Co-operative law on management. Aspect of co-operative Banking—Management of labour contract and construction Co-operative—personnel

Management in Co-operative—Material Management in Co-operative.

Constitution of the Co-operative Department: - Registrar, function of the Co-operative Department, Audit inspection and supervision.

District supervision committee-State Board Supervision, rain systems of supervision, existing arrangement for supervision. Norms of Supervision staff weakness of supervising staff-importance of non-official workers, Co-ordination with Government Department-Administration of personnel and Co-operative-Problems and prospects of Co-operative administration.

## Books Recommended

- 1. Dr. G.S. Kamat .. New Dimensions of Co-operative Management, Himalaya Publishing House, Bombay.
- 2. R. D. Agarwai ... Co-operative Management, Principles, Policies and Practices, Sarin Brothers, New Delhi-16.
- 3. C. Dinesh ...Introducing Personnel Management in Co-operative, Harshad Prakashan, Pune.
- 4. K. K. Tainini ... Materials Management in Cooperatives, Sarin Brothers, New Delhi-16.
- 5. Goel, S. K. and ...Principles, Problems and Prospects Goel, B. B. of Co-operative Administration—Sterling Publication Pvt. Ltd., (1979)
- 6. Goel, S. K. and ... Administration of Personnel in Co-Goel, B. B. operatives, Sterling Publications Pvt. Ltd. New Delhi.
- 7. K. K. Tainini ... Training and Development of Human Resources in Co-operatives (1979), Sarin Bros., New Delbi-16.

## M. Com. (New Course)

## Group C 7: Statistics and Opertions Research

## Course I-CM 981

Note B:—In all the courses, the emphasis is to be placed on the concepts and computational techniques rather than on mathematical derivations and proofs.

## Course I-CM 781

(Time series, Multiple regression and Linear Programming problems.)

Time Series:—Estimation of trend by fitting linear, second degree exponential and logarithmic curves. Methods of estimation of seasonal variations. Descasonalisation of data.

Multiple Regression:—Regression planes Multiple and partial correlations for trivariate data only. Tests of significance for the multiple and partial correlations.

Linear Prugramming problems:—Graphical method for solving a linear programming problems. Technique of simplex method.

### Course II-CM 082

(Design of experiment, Transportation and queuing)

Design of Experiments:—Latin square design (upto 4 × 4 LSD) Efficiency of a design: Efficiency of RBD over CRD Efficiency of LSD over RBD CRD. Analysis of RBD and LSL-with one or two missing plots

:

Transportation problems:—Introduction, Transportation problem Table. Methods for obtaining an initial basic feasible solution (i) The North West corner rule, (ii) The matrix minimum method, (iii) Vogel's Approximation method (VAM', (iv) Method for obtaining optimum solution of simple assignment problems.

Theory of Queues: -- Nature of queues, specification of queue disciplines.

## Course III-CM 907

(Statistical inference, non-Parametric methods and game theory).

Statistical Inference:—Notions of unbiasedness, consistency and efficiency.

Testing of hypothesis:—Simple and composite hypotheses, righters of two kinds, Critical region, level of significance.

Non-Parametric methods :- Run, Sign, and medium tests.

Elementary ideas of game theory: Two person zero-sum games. The maximum and minimum principles. Saddle point, rules for determining a saddle point. Games without saddle points: Mixed strategies. Dominance property. Solution of a  $2 \times n$  game by graphical method.

Sequencing:—Sequencing problems with n jobs two machines Optimal sequence algorithm problems with n jobs and 3 machines.

## Course IV- CM 007

(Sampling Designs, Sample surveys and Network scheduling)

Sampling Designs:—Simple random sampling for attributes determination of a sample size (for attributes and variables). Stratified random sampling. Neyman's and proportional allocation. Relative precision of stratified random and simple random rampling. Estimation of population mean in systematic sampling and in cluster sampling with equal clusters, variances of these estimates. Ideas of multistage, multiphase sampling upto three stages only. Double sampling.

Sample surveys:—Sampling units, frames, designing questionaries, practical problems, arising in the planning, execution and analysis of survey. Sampling and non-sampling errors.

Network scheduling by PERT/CPM:—Basic concepts, Activities, node, network, critical path. Constrains in networks.: Construction of the network. Time calculation in networks.

Critical path calculations, Critical path method (CPM), Programme evaluation and review technique (PERT), PERT calculations. Probability of meeting the schedule time.

## M.Com. (Revised Course)

## Special Gr. 8—Personnel Management and Industrial Relations Course I—CM 991

## PRINCIPLES OF PERSONNEL MANAGEMENT

- Personnel Management: —Definition. Nature and Scope Functions and objectives.
- 2. Perssonel Department:—Its organisation and place in the management set up-Personnel Policies.

Manpower Management-Recruitment, Selection and training, Problems of placement, transfer and promotion—Job Analysis and Performance appraisal.

- 3. Wage and Salary Administration:—Remuneration of personnel-problem of productivity of labour and its measurement shearing of gains of productivity. Methods of wages payment and incentives.
- 4. Human Relations Meaning and problems—Labour Management relations, grievances and conflicts-Labour welfare and Social Security.

## Books Recommended

- 1. Principles of Personnel Management-Flippo Edward B.
- Personnel Management and Industrial Relations—Yoder Dale.
- 3. Personnel Management-Tripathi.
- 4. Business Administration and Management-S. C. Saxena.
- Personnel Management Principles and Practices—C. H. Northcott.

## Course 11-CM 092

## PERSONNEL MANAGEMENT IN INDIA

- 1. Historical Perspective of Personnel Management in India Personnel problems in the private and public sector—Future of Personnel Management in India.
- 2. Industrial workers in India—Problems of recruitment, selection and training—employment Exchanges.
- Personnel Management Practices in major industries in India—Labour Welfare legislation and schemes of social secutity.

## Books Recommended

- Labour Problems and Social Welfare—R. C. Saxena.
- Personnel Management—Davar.
- Personnel Administration—Policies and Practices in India
   —Rudrabasavaraj.
- 4. Personnel Management in India,—Institute of Personnel Management in India.

### Course III—CM 908

## PRINCIPLES OF INDUSTRIAL RELATIONS

- 1. Industrial Relations: Concept scope and importance—conditions of sound industrial relations—Problems of Industrial Relations.
  - 2. Principles of Industrial Legislation:—Trade Unionism Collective Bargaining—Industrial disputes and their settlement—Arbitration Adjudication—grievance procedure—Labour participation in Management.
  - 3. Welfare Arministration:—Role of Welfare Officer—Duties Statutory and non-statutory—Industrial harmony—code of discipline.

4. State and Labour:—Role of International Labour, Organisation.

### Books Recommended

 Personnel Management and Industrial Relations—Dale Yoder.

W.

- Industrial Relations—Michael, J. R.
- Personnel Management and Industrial Relations! Davar, R. S.
- Personnel Management and Industrial Relations—Lallan Prasad.
- Shri Ram Centre for Industrial-Papers presented to 3rd National Seminar for Industrial-Relations in Developing Economy.

### Course IV—CM 008

### INDUSTRIAL RELATIONS IN INDIA

1. Evolution of industrial relations in India .—Present position—Role of Industrial Pelations

Methods of Indust at Relations: Negotiations, State concitation Mediation—Arbitration—Adjudication.

- 2. Industrial dispute: and the legislative framework in India: Industrial Disputes Act. 1947-Strikes, Lock-outs, lay-oi Dherao-Industrial law relating to welfare and social security.
- 3. Trade Unions in India:—Historical Evolution functions—importance—weaknesses—suggestions for healthy growth—Trade Unionism in India—The Trade Union Act, 1926.
- 4. Industrial relations in Public Sector:—State and industrial relations—Industrial relations in public sector and private sector undertaking—current trends in industrial relations—future of industrial relations in India.

## Books Recommended

- ż India - K 2 Relations Labour-Management Subramanian
- Industrial Relations in India-Charles, A. Myers,
  - Industrial Relations in India -- R. C. Goyal,
- Labour Problems and Social Welfare-R. C. Saxena,
  - Labour Problems in Indian Industries-V. V. Giri.

# Group C 9-Course I-CM 925

# ADVANCED COSTING

Materials :- ECQ. Scientific inventory.

replenishment system, optional a modified replenishment system, stock verification-ABC method of store control-Inventory control-material provisional pricing of receipts-discrepancies in material receipts -reasons for Surplus and and accounting thereof: Issue and accounting-supplier's invoice-valution of materials receivedissue analysis-adjustment Management :--Fixed order quantity system. unusual balances in the stores ledger. material receiptsof materials-materials deficiencies in Stock—taking accounting of

Labour :- Time and motion study, labour productivity, work study, metheods study, work measurement, labour turnover, Job evalution, merit rating.

nightshift, overtime wages, allowance, Bonus, welfare expenditure etc. Treatment of Idle time cost,

Actual and predeterand over absortion, Overheads :-Absorption in costs, absorption rates-under thereof mined

Treatment of some specific items of cost :--

Process, batch, Job. Contract, opening, operation departmental coating etc. Costing, systems viz.,

M.COM. III & IV.. 3

# Group C 9-Course II-CM 026

# ADVANCED COSTING

- diary leders documents necessary to construct subsidiary leagersledgers to control account-Double entry accounting system ... Book of original entry—Purpose of Control Accounts, accounts etc. from a given set of transactions adjustment accounts, used in cost accounts-Accounting cycle-Preparation of ledger and procedure of posting the figures from subsidia-Books of accounts in Cost Accounting-Various subsiwork in progress account and control
- per cost accounts and preparation of reconciliation statement ment—transactions or figures which enter into such reconciliation statement—Ascertainment of profits as per financial accounts, as necessity and procedure of preparing such a reconciliation statefrom a given set of transaction and information. Reconciliation of cost accounts and financial accounts-
- information transactions. practical problems showing the working of the system of integral accounts from the given balance sheet-sheet items and other Integral Accounts: -- Meaning-nature-necessity-procedure-
- comparison Use of ratios—Salient feature of the technique—application in Indian conditions -Reductance for the use of the Uniform cost manual- Its preparation and utility. Fields of applying the technique of uniform cost. Meaning of interfirm techniques of uniform costing and Interfirm comparison. 4. Uniform costing and Interfirm comparison--Meaning-

# Group C 9 Course III-CM 909

# ADVANCED COSTING

and policy—Capital expenditure ture. Assessment of profitability—Capital expenditure planning capital investment-capital Capital investment decisions-control of capital expendibudget-Methods of evaluation Rationing—Capital investment

capital 5 Project-Control and inflation-Plant replacement expenditure.

- Value analysis—concept, objectives and Procedure (steps) Advantages and limitations.
- trol-Organisation for cost reduction-cost reduction programme -- Requisites of a satisfactory cost reduction scheme - field covered Cast Reduction. - Meaning -- Cost reduction and cost concost reduction... Tools and Techniques of cost reduction.
- Productivity and accounting ratio-Productivity-concept measurement-Techniques of productivity measurement-Improving productivity -Ratios related to productivity.
- Cost information system and Repairing-Objectives, requisites of an effectives informations system-regularity, accuracy and promptitude—forms of presentation—various reports.

# Group C 9—Course IV—CM 009 ADVANCED COSTING

- of long term budgets...basic information for the preparation of hudget on comparison and or a variances chart-causes for the Preliminaries to be completed for the introduction of the technique of Budgetory control-Budget committees... Organisation and functional—Long term and short term budgets.-Factors to be considered in the construction functional budget-Impact of governing factor evolution of master Rudgetory control-objectives. 'ailure of the technique.
- standard costing and budgetory control-establishment of standard costs variances-analysis of variances, causes for variances computation of simple and mix variances-Accounting under standard Disposition of variances-Advantages and limitations of standard costing teachnique-Partial plan, single plan and dual plan-Standard Costong-standard cost and standard costing-
- Cost audit different aspects of cost audit-objectives and funtions of cost audit-programming-advantages different between

cost audit and financial audit-provisions in the Indian Cost Act-compulsory cost audit and maintenance of compulsory cost records.

4. Marginal Costing-concept of marginal cost and marginal costing—brack even analysis-Profit-volume ratio Graphical representation of cost-volume profit relationship-uses and application of marginal costing—Decision making—Limitation marginal costing-Precautions to be taken in the use of marginal costing techniques—Differential cost analysis and marginal costing—Absorption costing and marginal costing.

## List of Books Recommended for

All Courses of Advanced Cost Accounting of M. Com.

- 1. Cost Accounts -- Blocer and Waltner.
- 2. Cost Accounts-Metz and Curry,
- 3. Hand book of Costing-Bhattacharya.
- 4. Principles and practice of Accounting-N. K. Prasad.
- 5. Cost Accounts-M. L. Basu.
- 6. Cost Accounts-Methods and Practice-B. K. Bhar.
- 7. Lectures on Costing-Swaminathan.
- Cost Accounts-Jain and Narang.
- 9. Theory and Practice of Cost Accounting-M.L. Agarwal
- Cost Audit Manual—Sham and Banarjee.
- 11. Cost and Management Audit-J. G. Tikhe.
- Cost Audit Pamphlets—Published by Institute of Cost and Works Accounts.

## UNIVERSITY OF POONA

## Circular No. 261 of 1988

Subject :- Syllabus for 85 Pattern at M.Com,

Reference: - Circular No. 176 of 1988.

In pursuance of the decision taken by the University authorices, it is hereby notified for the information of all concerned that since the departmental courses are discontinued for the M.Com. Part II Examination (Old Semester III & IV) the syllabus for 85 Pattern at M. Com. shall be as follows with effect from June 1988:

Old Course

85 Pattern

Special Group 2:

Business Administration

Course 1: CM 931

Term End Examination

Course 2: CM 032

Second Term

Note:—Course 1: CM 931 and Course 2: CM 032 Syllabus for Annual Examination under 85 Pattern.

Course 3: CM 902

Term End Examination

Course 4 : CM 002

Second Term

Note:—Course 3: CM 902 and Course 4: CM 002 Syllabus for Annual Examination under 85 Pattern.

Special Group 3:

Company Law & Secretarial Practice

Course 1: CM 941

Term End Examination

Course 2 : CM 042

Second Term

Note: Course 1: CM 941 and Course 2: CM 042 Syllabus for Annual Examination under 85 Pattern.

Old Course

85 Pattern

Course 3 : CM 903

Term End Examination

Course 4: CM 003

Second Term

Note:—Course 3: CM 903 and Course 4: CM 003 Syllabus for Annual Examination under 85 Pattern.

Special Group 8;

Personnel Management & Industrial Relations

Course 1 : CM 991

Term End Examination

Course 2: CM 092

Second Term

Note: -- Course 1: CM 991 and Course 2: CM 092 Syllabus for Annual Examination under 65 Pattern.

Course 3: CM 908

First Term

Course 4: CM 008

Second Term

Note:—Course 3: CM 908 and Course 4: CM 008 Syllabus for Annual Examination under 85 Pattern.

Special Note:—The numbers of courses mentioned above are according to the University Pamphlet entitled syllabus for M.Com. (Revised Course) (Sempter III & IV) effective from July 1981.

Ganeshkhind, Pune-411007 Ref. No. CBC/1342, Date: 11-8-1988.

V. S. Pol for Registrar.

## 1 026

## पुणे विद्यापीठ

परिपद्मक कर्माक ११५, १९८१-८२

ting-Various et subsidiasy भाषीठ अधिकार मंडळाच्या निर्णयानुसार सर्व संबंधितांना कळविण्यात tro! Accounts है १९८२ पासून एम. कॉम. परीक्षेसाठी मराठीतून शिक्षणाची व उत्तरarçs from sulf हिण्याची परवानगी देण्यात आलेली आहे. सध्या चालू असलेले इंग्रजी accounting sy reparation of वेच चालू राहून ज्या विषयांस शक्य होईल त्या विषयांत ईंग्रजी ecount and बियर मराठी माध्यमाचाही बापर करण्यात येईल.

financial acc reconciliation १में ७. to such recond सी./१४४८. financial accord-19-2968.

वि. र. कुलक्रणी कुलसचिवांकरिता

tion. -necessity-pro the system of heet items an

onciliation st

Circular No 175 of 1988

mparison-Medicci :- Question Papers at M.Com. be in Marathi nd utility—Fi

M 909

ΙG

expenditure

--Capital in

-Meaning of pursuance of the decision taken by the University authorie of the technic hereby notified for the information of all concerned that once for the ution Papers at M.Com. Examination shall be also set in n comparison. since Marathi is used as a medium of instruction in most ileges affiliated to this University.

trol of capital hind, Pune-411 007 CBC / 1011 Methods of c /24th June, 1988

S. V. Panchwagh for Registrar.

## पुणे विद्यापीठ

दि. ६ जून, १९८८

विर्मः परीक्षा । एस अंग्ड टो । २८९१

विषय एस.ए. आणि एम.कॉम. विभागीय परीक्षांबावत.

अभ्यासकमाची परीक्षा संबंधित सहांत्रिद्यालयांभाकंत घेतको जात असून त्यानंतर एस.कॉम. (सब ७,८,९,१०) ८० : २० या पद्धतीच्या अभ्यासकमाची परीक्षा विद्यापीठास ४० वेकी किया २० वेकी अंतर्गत गुण व ६० वेकी किया पंकी विभागीय परीक्षेचे गुष कळिबिले जात असत. एम.ए. आणि एम.कॉम. (सत्र ७,८,९,१०) ६० : ४० या अध्यासक्रमां छे परीक्षा एप्रिल।मे मध्ये प्र**पम**च आणि शेवटची झाली. या पहलीमध्ये विभागीय १९८७ मध्ये जेबटची झाली, एम.ए. आणि

अक्यास**क्रमाच्या परीक्षा घेत हो**ं ाणि त्या परीक्षेत्रे गुण विद्यापीठाकडे पाठवीत सज्जन्तच (टर्स एष्ड) परीक्षा घेष्यात येतील. विभागीय परीक्षा घेष्यांत येषार १९८७ पासून सुरू झाल्यामुळे संबंधित महाविद्यालयांमध्ये आता फनत एस.ए. आणि एस.कॉस. (८५ पद्धती) (सब विरहित) हा अभ्यासक्रम सब पद्धतीमध्ये संबंधित महाविद्यालय विद्यापीठाच्या वर्तीने विभागीय

विद्यार्थ्याकडून परीक्षा शुल्क आकारावे आणि अंतर्गत व विभागीय कोसंदी परीक्षा विभागीय परीक्षेसाठी कोर्सची परीक्षा खोस बाग म्हणून महाविद्यालयाने घ्याकी या अतर्गत किया जे विद्यार्थी अनुतीर्ण सास्ट आहेत सथा विद्यार्थ्योची अंतर्गत किया विभागीय अंतर्गत व विमागीय अन्यासकमाच्या परीक्षेस जे विद्यार्थी यापूर्यी गेरहजर होते, विद्यापीठामार्फत चेतली जाईल. परंतु महाविद्यालयांमार्फत बेब्दात ग्रेणाऱ्या **कर्**रीणं झाले असतील अंशा विद्यारमीची ती परीक्षा आंक्टोबर १९८९ पर्यत सत्र पद्धतीप्रमाणे जे ि की विद्यापीठ अध्यासक्रमाच्या परीक्षेत क्यू परीक्षा शास्यानंतर हे गुण विद्यापीठाकडे पाठवून देण्यात योवेत. म्हाविद्यालयाने बिद्यापीठाच्या प्रचलित

Ę आहेत काही कारणास्तव जे एम.ए. आणि एम.कॉम.च्या बर्गात प्रवेग न वेता सोडून गेले आहेत अथा विद्यार्ध्यांसाठी ही परोक्षा सर्वावरहित एम.ए./एम.कॉम्. ध्यावदाची आहे, पुन:परीकार्थी असा विद्यार्थ्यांसाठीच ही अंतर्गत व विभागीय परीक्षा सत्र परीक्षेपेकी Ē, रीक्षेकरिता नब्याने प्रवेश घेणे बावश्यक आहे. चेता येणार नाही. असा सर्वे विद्याध्यीना त्म काम र सन्नांची परीक्षा दिल्यानंतर एम.ए. आणि

वसन परीक्षा असतील अंतर्गत परीक्षेत गैरह्रजर किंवा अनुसीण असतील त्यांनी महाविद्याल्यामार्फत परीक्षेत विधापीठ अभ्यासक्रमास सर्व कोसंमध्ये जे विद्यायों परीक्षेस बसले अजं योग्य त्या परीक्षाणुल्कासहित परीक्षेत किया विभागाकडे पाठविणे आवश्यक बाहे, याची विशेष नोंद घ्याबी. असूनही फक्त विभागीय कोर्स मरीक्षा महाविद्यालयामार्फत अववा उत्तीर्ण

督 सदर अंतर्गत विभागीय परीक्षेची सवलत ऑक्टोबर १९८९ पर्यंतच राहील. स्यानंतर सत्र पद्धतीप्रमाणे एम.ए./एम.कॉम. ची परीक्षा घेतली आणार पाची संबंधित विद्यारयीना मेंद घेण्यास सांगावे, ही विनंती.

आपला,

श्री. व. जोपळ्लेकर

उपकुलमिष्य (परीक्षा).